## Appendix D

## St. Leger Homes: Proposed Key Performance Indicators for 2024/25

KPI 23 Annual

Energy efficiency of properties

target within target tolerance

target not met

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23/24 KPI Ref	KPI note	TSM ref	KPIs	2019/20 Outturn	2020/21 Outturn	2021/22 Outturn	2022/23 Outturn	2023/24 Targets	Q3 23/24	2024/25 Targets PER MAYORAL MEETING 15/2/24	24/25 change ? Incease / decrease / unchanged	comments / reasons about change from 23/24 targets	SLHD quartile position 2022/23	Top Quartile 2022/23	Median 2022/23	Bottom Quartile 2022/23	Sample size	Benchmarking group
KPI 1			% of current rent arrears against annual debit	2.79%	2.75%	2.55%	2.74%	2.75%	3.09%	2.95%	Increased	Suggested increase due to cost of living increases experienced by tenants and difficulties paying rent	Quartile 2	2.31%	3.58%	5.64%	45	Housemark 22/23 benchmarking Peer group
KPI 2			Void rent loss % (£) of rent loss through vacant dwellings	0.59%	1.00%	0.79%	0.67%	0.50%	0.68%	0.70%	Increased	Higher target based on this being Q1 performance and still challenging for the teams to achieve.	Quartile 1	1.08%	1.67%	2.68%	44	Housemark 22/23 benchmarking Peer group
KPI 3			Relet time for <u>standard</u> voids (days)	22.7	46.1	33.7	26.7	20.0	24.6	24.0	Increased	Performance stabilised and continue to make small incremental gains. Proposed 25 days, changed at Mayoral meeting 15/2/24 to 24 days	Quartile 1	35.7	52.1	82.0	43	Housemark 22/23 benchmarking Peer group
			Number of Households in B&B Accommodation at month end	ı	not reporte	ed	16	30	91		Removed for 24/25	Removed for 24/25 and replace with total number of nights in hotel accommodation						
KPI 4	New 24/25		Number of Nights in Hotel Accommodation not reported							21.0	New	22/23 Performance was 24.8 nights. This indicator is more aligned to what the organisation can control						
KPI 5			Percentage of settled accommodation at prevention stage not reported 60%							30%	New	More realistic target. Govt figures Jan-Mar 23 England 45% Yorkshire 38% Doncaster 38%. Previous target based on DLUHC advice - unachievable. 30% taking seasonal adjustments is sensible						
KPI 6		CH01	Number of: stage one and stage two complaints received per 1,000 homes:			51.7	65.2	50.0	47.8	50.0	New	Two elements to this TSM - Stage 1 and Stage 2 complaints. Combined number is the KPI	Quartile 4	21.5	32.6	51.2	36	Housemark 22/23 benchmarking Peer group
KPI 7		CH02	% of stage one and stage two complaints responded to within the Housing Ombudsman's Complaint Handling Code timescales.		not re	eported		92.3%	86.6%	92.3%	New	Two elements to this TSM - Stage 1 and Stage 2 complaints. Combined % is the KPI						
KPI 8			Tenancies sustained post support	93.8%	97.3%	98.3%	96.6%	97.3%	99.0%	97.3%	Unchanged	Remains the same due to cost of living pressures and the team have waiting lists so pressure will grow.		Tenancy to	urnover is ne	earest Hous	emark meas	sure
KPI 9			Repairs completed at first visit	90.2%	90.9%	90.2%	94.8%	94.0%	95.8%	94.0%	Unchanged	The target is realistic and prepresnts excellent performance, consider improvement in next years KPIs	Quartile 1	93.3%	89.7%	79.6%	31	Housemark 22/23 benchmarking Peer group
KPI 10	New 24/25	RP02	% of non-emergency and emergency responsive repairs completed within the landlord's target timescale.	ency responsive repairs completed within the not reported								Two elements to this TSM - emergency and non emergency. <u>Combined</u> % is the KPI						
KPI 11		BS01	Gas - % of homes for which all required gas safety checks have been carried out	100.00%	99.99%	100.00%	100.00%	100.00%	100.0%	100.00%	Unchanged	Is also a TSM	Quartile 1					Housemark 22/23 benchmarking Peer group
KPI 12	New 24/25	BS02	Fire - % of homes for which all required fire risk assessments have been carried out.						100.0%	100.00%	New	Is also a TSM						Housemark 22/23 benchmarking Peer group
KPI 13	New 24/25	BS03	Asbestos - % of homes for which all required asbestos management surveys or re-inspections have been carried out							100.00%	New	Is also a TSM						Housemark 22/23 benchmarking Peer group
KPI 14	New 24/25	BS04	Legionella - % of homes for which all required legionella risk assessments have been carried out.							100.00%	New	Is also a TSM						Housemark 22/23 benchmarking Peer group
KPI 15	New 24/25	BS05	Lifts - % of homes for which all required communal passenger lift safety checks have been carried out.	not reported							New	Is also a TSM						Housemark 22/23 benchmarking Peer group
KPI 16			Days lost through sickness per FTE	8.3	6.6	11.9	11.7	8.5	11.4	10.0	Increased	Increased and in line with CDC target	Quartile 3	9.93	11.5	13.25	34	Housemark 22/23 benchmarking Peer group
KPI 17			% of local expenditure - REVENUE AND CAPITAL	n/a	n/a	73.0%	67.6%	70.0%	40.7%	70.0%	Unchanged	Aligns with CDC target						
KPI 18			Number of: 1. anti-social behaviour cases, of which 2. anti-social behaviour cases that involve hate incidents opened per 1,000 homes.		84.8	76.8		60	47.9	60	New	This is a TSM. It is an improving performance trend and dedicated ASB Team now set up	n/a	26.9	58.4	91.4		Housemark 22/23 benchmarking Peer group
KPI 19			Number of tenants and residents helped into training, education or employment	53	58	81	97	97	82	97	Unchanged		Quartile 2	214	88	29	18	Housemark 22/23 benchmarking Peer group
KPI 20	Annual	ı	Tenant satisfaction levels	87.0%		84.8%	81.3%	85.0%	76.0%	76.0%		KPI previously STAR surveys. Still a KPI aligned with TSM definition. Satisfaction levels significantly decreased nationally. Agreed at 76% at Mayoral meeting 15/2/24						
KPI 21	Annual	I	Percentage of NOT homes maintaining Decent Homes standard	0.0%	0.01%	0.01%	0.01%	0.0%		0.0%		Likely to be about 60 not meeting DHS by March 24. Definition changed for 24/25 to align with TSM ('NOT'). To be measured quarterly in 24/25 ??						
KPI 22	Annual	1	Level of tenant satisfaction with property condition	89.4%		86.5%	75.7%	83.0%	80.0%	80.0%		Previously STAR surveys. Is aligned with TSM TP02"satisfied with repairs service." Agreed at 80% at Mayoral meeting 15/2/24						
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Per asset management modelling software

99.96% 64.74% 70.32% 69.22% 73.5%

23/24 KPI Ref KPI note	TSM ref	KPIs	2019/20 Outturn	2020/21 Outturn	2021/22 Outturn	2022/23 Outturn	2023/24 Targets	Q3 23/24	2024/25 Targets PER MAYORAL MEETING 15/2/24	24/25 change ? Incease / decrease / unchanged	comments / reasons about change from 23/24 targets	SLHD quartile position 2022/23	Top Quartile 2022/23	Median 2022/23	Bottom Quartile 2022/23	Sample size	Benchmarking group
		TENANT SATISFACTION MEASURES TSMs															
		Overall satisfaction										SLHD quartile position	Top Quartile	Median	Bottom Quartile	Sample size	Benchmarking group
	TP01	% of respondents who report that they are satisfied with the overall service from their landlord.			84.8%	81.3%	85.0%	76.0%			Tenant perception survey. Also a KPI	Quartile 3	80%	77%	70%	14	ALMO Oct 23 data group
		Keeping properties in good repair															
	TP02	% of respondents who have received a repair in the last 12 months who report that they are satisfied with the overall repairs service.						80.0%			Tenant perception survey	Median	82%	80%	75%	14	ALMO Oct 23 data group
	TP03	% of respondents who have received a repair in the last 12 months who report that they are satisfied with time taken to complete most recent repair						73.0%			Tenant perception survey	Quartile 3	79%	76%	68%	14	ALMO Oct 23 data group
	TP04	% of respondents who report that they are satisfied that their home is well maintained						76.0%			Tenant perception survey. Also a KPI	Median	85%	76%	69%	14	ALMO Oct 23 data group
	RP02	% of non-emergency responsive repairs completed within the landlord's target timescale.									Two elements to this TSM - emergency and non emergency. <u>Combined</u> % is a KPI above						
	RP02	% of emergency responsive repairs completed within the landlord's target timescale.									Two elements to this TSM - emergency and non emergency. <u>Combined</u> % is a KPI above						
		Maintaining building safety															
	TP05	% of respondents who report that they are satisfied that their home is safe						85.0%			Tenant perception survey.	Quartile 1	84%	81%	75%	14	ALMO Oct 23 data group
		Respectful and helpful engagement															
	TP06	% of respondents who report that they are satisfied that their landlord listens to tenant views and acts upon them						72.0%			Tenant perception survey	Quartile 1	72%	65%	60%	14	ALMO Oct 23 data group
	TP07	% of respondents who report that they are satisfied that their landlord keeps them informed about things that matter to them						79.0%			Tenant perception survey	Quartile 1	79%	74%	68%	14	ALMO Oct 23 data group
	TP08	% of respondents who report that they agree their landlord treats them fairly and with respect						90.0%			Tenant perception survey	Quartile 1	87%	78%	74%	14	ALMO Oct 23 data group
		Effective handling of complaints															
	TP09	% of respondents who report making a complaint in the last 12 months who are satisfied with their landlord's approach to complaints handling						30.0%			Tenant perception survey	Quartile 4	46%	39%	32%	14	ALMO Oct 23 data group
	CH01(a)	Number of stage one complaints per 1,000 homes:						32.0			Two elements to this TSM - Stage 1 and Stage 2 complaints. <u>Combined</u> number is a KPI above						
	CH01(b)	Number of stage two complaints received per 1,000 homes:						0.5			Two elements to this TSM - Stage 1 and Stage 2 complaints. Combined number is a KPI above						
	CH02(a)	% of stage 1 complaints responded to within the Housing Ombudsman's Complaint Handling Code timescales.			66.3%			tbc			Two elements to this TSM - Stage 1 and Stage 2 complaints. Combined % is a KPI above						
	CH02(b)	% of stage 2 complaints responded to within the Housing Ombudsman's Complaint Handling Code timescales.						tbc			Two elements to this TSM - Stage 1 and Stage 2 complaints. Combined % is a KPI above						
		Responsible neighbourhood management															
	TP10	% of respondents with communal areas who report that they are satisfied that their landlord keeps communal areas clean and well maintained.						67.0%			Tenant perception survey	Quartile 2	74%	66%	62%	14	ALMO Oct 23 data group
	TP11	% of respondents who report that they are satisfied that their landlord makes a positive contribution to the neighbourhood						77.0%			Tenant perception survey	Quartile 1	77%	70%	64%	14	ALMO Oct 23 data group
	TP12	% of respondents who report that they are satisfied with their landlord's approach to handling anti-social behaviour						69.0%			Tenant perception survey	Quartile 1	70%	62%	56%	14	ALMO Oct 23 data group
		Annual KPIs - St Leger Homes Board															
		Employee satisfaction with St Leger Homes as an employer - STAFF survey question	n/a	n/a	83%		80.0%		80.0%	Unchanged	Pulse surveys suggest we are close to but not meeting 83%, but we should keep the bar high	n/a	80.4%	75.7%	70.3%	6	Housemark 22/23 benchmarking Peer group
		How likely are you to recommend St Leger Homes to family and friends - TENANT survey 'Net Promoter Score (NPS)'	n/a	n/a	47		25.0		remove		Remove for 24/25. Sufficiently covered in TSM perception surveys						
New 24/25		Employee turnover - voluntary and involuntary			9.6%	8.0%			15.0%			Quartile 1	10.1%	12.6%	16.5%	36	Housemark 22/23 benchmarking Peer group